$\mathsf{Form}\, 990$

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

2022
Open to Public Inspection

Department of the Treasury

MAY 1, 2022 A For the 2022 calendar year, or tax year beginning and ending APR C Name of organization Check if D Employer identification number Address change NATIONAL COUNCIL FOR ADOPTION Name change 75-1721671 Doing business as E Telephone number Number and street (or P.O. box if mail is not delivered to street address) Room/suite Final return/ 431 N. LEE STREET 7032996633 termin-ated 1,368,337. City or town, state or province, country, and ZIP or foreign postal code **G** Gross receipts \$ Amended ALEXANDRIA, VA 22314 H(a) Is this a group return Applica-F Name and address of principal officer: RYAN HANLON for subordinates? Yes X No pending 431 N. LEE STREET, ALEXANDRIA, VA 22134 H(b) Are all subordinates included? I Tax-exempt status: X 501(c)(3) 501(c) ((insert no.) 4947(a)(1) or If "No," attach a list. See instructions WWW.ADOPTIONCOUNCIL.ORG J Website: H(c) Group exemption number K Form of organization: X Corporation Trust L Year of formation: 1980 M State of legal domicile: TX Part I Summary ADVOCACY, AWARENESS 1 Briefly describe the organization's mission or most significant activities: RESEARCH, Activities & Governance AND EDUCATION FOR EVERYONE IMPACTED BY ADOPTION if the organization discontinued its operations or disposed of more than 25% of its net assets. 18 Number of voting members of the governing body (Part VI, line 1a) Number of independent voting members of the governing body (Part VI, line 1b) 18 4 10 Total number of individuals employed in calendar year 2022 (Part V, line 2a) 5 Total number of volunteers (estimate if necessary) 0 6 7 a Total unrelated business revenue from Part VIII, column (C), line 12 0. 0. b Net unrelated business taxable income from Form 990-T, Part I, line 11 Prior Year **Current Year** 762,213. Contributions and grants (Part VIII, line 1h) 714,812. 169,389. 241,966. 9 Program service revenue (Part VIII, line 2g) Investment income (Part VIII, column (A), lines 3, 4, and 7d) 1,853,709. -104.0. 11,683. Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 2,796,994. 956,674. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0. 0. 0. Benefits paid to or for members (Part IX, column (A), line 4) 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 617,779. 510,497. 16a Professional fundraising fees (Part IX, column (A), line 11e) **b** Total fundraising expenses (Part IX, column (D), line 25) 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 612,281. 656,022. 1,230,060. 1,166,519. 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 1,566,934. -209,845.19 Revenue less expenses. Subtract line 18 from line 12 Beginning of Current Year End of Year 2,504,494. 2,267,494. Total assets (Part X, line 16) 376,265. 348,930. Total liabilities (Part X, line 26) Net assets or fund balances. Subtract line 21 from line 20 ... 2,128,229. 918,564. Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Sign RYAN HANLON, PRESIDENT AND CEO Here Type or print name and title Date Print/Type preparer's name Preparer's signature DAVID J. GILL JR. ₱00935081 Paid DAVID J. GILL JR. self-employed Firm's EIN 22-3008776 HAEFELE, FLANAGAN & CO., P.C. Preparer Firm's name Use Only Firm's address 1000 S. LENOLA ROAD MAPLE SHADE, NJ 08052 Phone no. (856) 722-5300 X Yes May the IRS discuss this return with the preparer shown above? See instructions

Pa	Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	PASSIONATELY COMMITTED TO THE BELIEF THAT EVERY CHILD DESERVES TO
	THRIVE IN A NURTURING, PERMANENT FAMILY, NATIONAL COUNCIL FOR
	ADOPTION'S MISSION IS TO MEET THE DIVERSE NEEDS OF CHILDREN, EXPECTANT
	PARENTS, BIRTH PARENTS, ADOPTED INDIVIDUALS, ADOPTIVE FAMILIES, AND
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$155,069. including grants of \$) (Revenue \$111,779.)
	CONSTITUENT SERVICES - NCFA SERVED OUR 114 MEMBER ADOPTION AGENCIES
	AND ATTORNEYS, WITH EDUCATION, NETWORKING, AND ADVOCACY RESOURCES. WE
	PARTICIPATED IN MEETINGS WITH CONGRESSIONAL STAFF, FEDERAL GOVERNMENT
	PERSONNEL, THINK-TANKS, AND INSTITUTIONS OF HIGHER LEARNING. MOST
	NOTABLY, WE INCREASED OUR ENGAGEMENT WITH PARTNER ORGANIZATIONS, WITH 100+ MEETINGS WITH OTHER ADOPTION AND CHILD WELFARE-ORIENTED
	ORGANIZATIONS. NCFA PROVIDES RESOURCES AND SUPPORT TO BIRTH PARENTS, ADOPTEES, ADOPTIVE PARENTS, AND ALL OTHERS IMPACTED BY ADOPTION.
	ADDPILES, ADDPILVE PARENTS, AND ALL OTHERS IMPACTED BY ADDPITON.
4b	(Code:) (Expenses \$
710	EDUCATION AND COMMUNICATION - NCFA OFFERS FREE AND LOW-COST WEBINARS TO
	EXPECTANT AND CURRENT ADOPTIVE PARENTS, ADOPTION PROFESSIONALS, AND
	OTHER INTERESTED PARTIES, TRAINING MORE THAN 3,000 PEOPLE EACH YEAR.
	NCFA ALSO CARRIES OUT COMMUNICATIONS CAMPAIGNS TO HELP THE PUBLIC
	BETTER UNDERSTAND ADOPTION AND THE NEEDS OF ADOPTION FAMILIES,
	COMMUNICATING THROUGH NATIONAL, REGIONAL, LOCAL, AND SPECIAL-INTEREST
	MEDIA. NCFA PROVIDES SOCIAL WORK CE THROUGH WEBINARS AND OUR
	CONFERENCE, EQUIPPING SOCIAL WORKERS WITH HIGH-QUALITY,
	ADOPTION-COMPETENT MATERIAL. NCFA'S E-PUBLICATION OF TOPICAL ARTICLES,
	THE ADOPTION ADVOCATE, OFFERS CRITICAL INFORMATION ON RELEVANT TOPICS
	FOR THOSE CONNECTED TO ADOPTION.
	161.005
4c	(Code:) (Expenses \$161,995. including grants of \$) (Revenue \$201,730.)
	CONFERENCE - NCFA THROUGH ITS ANNUAL CONFERENCE OFFERS CONTINUING
	EDUCTION AND HIGH-CALIBER TRAINING TO PROFESSIONALS FROM THE ADOPTION,
	SOCIAL WORK, AND CHILD WELFARE COMMUNITIES WHO ALL SHARE A COMMON
	COMMITMENT TO HELPING CHILDREN THRIVE IN NURTURING, PERMANENT FAMILIES.
	THE ANNUAL CONFERENCE IS AN OPPORTUNITY TO HIGHLIGHT NCFA'S RESEARCH PROJECTS AND FINDINGS DONE IN COOPERATION WITH ADOPTION RESEARCHERS
	ACROSS THE COUNTRY.
	WOLODD THE COUNTYI.
4d	Other program services (Describe on Schedule O.)
	(Expenses \$ 310, 147. including grants of \$) (Revenue \$)
4e	Total program service expenses 801,897.
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Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
•	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	۰		
Ū	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		x
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	Ť		
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		x
	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," <i>complete</i>	- '-		1
8	, ,			x
_	Schedule D, Part III	8		
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		<u> </u>
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		Х
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	Х	
h	Was the organization included in consolidated, independent audited financial statements for the tax year?	IZU		
D	•	12b		l x
13	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
				X
14a		14a		 ^
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
		445		x
45	or more? If "Yes," complete Schedule F, Parts I and IV	14b		
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			 ₩
40	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		<u> </u>
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			3,7
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		<u> </u>
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		<u> X</u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I. Parts I and II	21		Х

Form	rt IV Checklist of Required Schedules _(continued)	16/1	Р	age 4
Ра	Checklist of Required Schedules (continued)		Vaa	l Na
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		Yes	No
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		—
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		-
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		├
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			\
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete	054		x
06	Schedule L, Part I Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current	25b		<u> </u>
26	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? <i>If</i> "Yes," <i>complete Schedule L, Part II</i>	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,	20		<u> </u>
21	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		x
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i>			
	"Yes," complete Schedule L, Part IV	28a		X
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Х
	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			1,7
	Part V, line 1	34		X
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		├^
D	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	254		
26	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	36		X
37	If "Yes," complete Schedule R, Part V, line 2 Did the organization conduct more than 5% of its activities through an entity that is not a related organization	30		122
31	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		x
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?	3,		
55	Note: All Form 990 filers are required to complete Schedule O	38	х	
Pa	rt V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	9		
b		<u> </u>		
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			

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(gambling) winnings to prize winners?

022) NATIONAL COUNCIL FOR ADOPTION

Statements Regarding Other IRS Filings and Tax Compliance (continued) Part V

			Yes	No					
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,								
	filed for the calendar year ending with or within the year covered by this return 2a 10								
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X						
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Х					
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b							
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a								
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X					
b	If "Yes," enter the name of the foreign country								
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).								
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X					
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X					
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c							
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit	•		v					
	any contributions that were not tax deductible as charitable contributions?	6a		X					
р	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	OI:							
-	were not tax deductible?	6b							
7	Organizations that may receive deductible contributions under section 170(c).	7-		Х					
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a_							
b	If "Yes," did the organization notify the donor of the value of the goods or services provided? Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required	7b							
С	to file Form 8282?	7c		Х					
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d	70							
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х					
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X					
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g							
h									
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the	7h							
	sponsoring organization have excess business holdings at any time during the year?	8							
9	Sponsoring organizations maintaining donor advised funds.								
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a							
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b							
10	Section 501(c)(7) organizations. Enter:								
а	Initiation fees and capital contributions included on Part VIII, line 12								
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities								
11	Section 501(c)(12) organizations. Enter:								
а	Gross income from members or shareholders								
b	Gross income from other sources. (Do not net amounts due or paid to other sources against								
	amounts due or received from them.)								
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a							
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year								
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	10-							
а	Is the organization licensed to issue qualified health plans in more than one state?	13a							
b	Note: See the instructions for additional information the organization must report on Schedule O. Enter the amount of reserves the organization is required to maintain by the states in which the								
b	organization is licensed to issue qualified health plans								
С	Enter the amount of reserves on hand								
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х					
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b							
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or								
	excess parachute payment(s) during the year?	15		х					
	If "Yes," see the instructions and file Form 4720, Schedule N.								
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х					
	If "Yes," complete Form 4720, Schedule O.								
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities								
	that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17							
	If "Yes," complete Form 6069.								

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Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. X Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management No Yes 18 1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. 18 **b** Enter the number of voting members included on line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other X officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 Х of officers, directors, trustees, or key employees to a management company or other person? 3 X Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 Did the organization have members or stockholders? 6 6 Х 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? Х 7a b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? X 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: Х a The governing body? 8a **b** Each committee with authority to act on behalf of the governing body? Х 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes." provide the names and addresses on Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο 10a Did the organization have local chapters, branches, or affiliates? 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Х 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe on Schedule O the process, if any, used by the organization to review this Form 990. Х 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a Х b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." describe Х 12c on Schedule O how this was done Did the organization have a written whistleblower policy? Х 13 13 Did the organization have a written document retention and destruction policy? 14 Х 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Х 15a Х Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Х taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16b Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed AL, AK, AR, CA, CO, CT, DC, FL, IL, IN, KS, KY Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply X Another's website X Own website Upon request __ Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records THE ORGANIZATION - (703)299-6633 431 N. LEE STREET, ALEXANDRIA, VA

SEE SCHEDULE O FOR FULL LIST OF STATES

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

(A)	(B)			(((D)	(E)	(F)
Name and title	Average		not c		more	than o		Reportable	Reportable	Estimated
	hours per					is both or/trus		compensation	compensation	amount of
	week (list any	to					Ĺ	from the	from related organizations	other compensation
	hours for	director				٥		organization	(W-2/1099-MISC/	from the
	related	tee or	trustee			nsate		(W-2/1099-MISC/	1099-NEC)	organization
	organizations	Itrus	nal tru		oyee	om pe		1099-NEC)		and related
	below	Individual trustee or	Institutional	Officer	Key employee	Highest compensated employee	Former			organizations
	line)	Pu	lust	0#ij	Ke	e Hig	For			
(1) RYAN HANLON	40.00	4				l		105 504		00 505
PRESIDENT AND CEO						X		137,784.	0.	28,535
(2) ANDREA T. VAVONESE	2.00	l								
CHAIR-ELECT		Х		Х		_		0.	0.	0
(3) MICHELE JACKSON	2.00	l								
BOARD MEMBER		Х						0.	0.	0
(4) DANA JOHNSON	2.00	1								
BOARD MEMBER		Х						0.	0.	0
(5) HEIDI BRUEGEL COX	2.00	1							_	_
IMMEDIATE PAST CHAIR		Х				_		0.	0.	0
(6) JANE CASTANIAS	2.00									
VICE-PRESIDENT		Х		Х		_		0.	0.	0
(7) JOSEPH FIRSCHEIN	2.00	1							_	_
BOARD MEMBER		Х						0.	0.	0
(8) KYLE CLARK	2.00									
TREASURER		Х		Х				0.	0.	0
(9) LISA SINCLAIR	2.00									
VICE-PRESIDENT		Х		Х				0.	0.	0
(10) MIKE THORNE	2.00									
CHAIRMAN		Х		Х				0.	0.	0
(11) PAMELA STEVENSON	2.00									
BOARD MEMBER		Х						0.	0.	0
(12) ASHLEY WILSON	2.00									
BOARD MEMBER		Х						0.	0.	0
(13) REBECCA SPICER	2.00									
BOARD MEMBER		Х						0.	0.	0
(14) STEVEN A. SUNDAY	2.00									
BOARD MEMBER		Х						0.	0.	0
(15) WILLIAM P. ROSEN, ESQ.	2.00									
BOARD MEMBER		Х						0.	0.	0
(16) KATE TRAMBITSKAYA	2.00									
SECRETARY		Х		Х	L	L		0.	0.	0
(17) ERIC CURTIS	2.00									
BOARD MEMBER		Х	I	l		1		0.	0.	0

(A) Name and title	(B) Average hours per week	Position (do not check more than one box, unless person is both an officer and a director/trustee)					n an	(D) Reportable compensation from	(E) Reportable compensation from related	_	(F) stimat mount other	of
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC/ 1099-NEC)	organizations (W-2/1099-MISC/ 1099-NEC)	org ar	npensa from th ganiza nd rela ganizat	ne tion ted
(18) EVAMARIE PISANI	2.00	٠,										^
BOARD MEMBER (19) BETH RUSSELL	2.00	Х						0.	0.			0.
BOARD MEMBER	2.00	Х						0.	0.			0.
1b Subtotal c Total from continuation sheets to Part VI								137,784.	0.	2	8,5	35.
d Total (add lines 1b and 1c)								137,784.	0.		8,5	35.
2 Total number of individuals (including but n compensation from the organization								eceived more than \$100,	000 of reportable			1
3 Did the organization list any former officer,	director truste	ا مد	ev e	mnl	ove	e or	hia	hest compensated emp	lovee on		Yes	No
line 1a? If "Yes," complete Schedule J for s	uch individual									3		Х
4 For any individual listed on line 1a, is the su and related organizations greater than \$150										4	Х	
5 Did any person listed on line 1a receive or a	accrue compen	sati	on fr	om	any	unre	elate	ed organization or individual	dual for services			
rendered to the organization? If "Yes," com	plete Schedule	e J f	or su	ıch <u>,</u>	pers	on				5		X
Section B. Independent Contractors 1 Complete this table for your five highest co	mpensated ind	lepe	nde	nt co	ontra	acto	rs th	nat received more than \$	S100,000 of compens	ation fr	om	
the organization. Report compensation for	the calendar ye	ear e	ndir	ng w	ith c	or wi	thin T		ear.		~	
(A) Name and business	address	NC	ONE	3				(B) Description of s	services	Compe	C) ensatio	n
Total number of independent contractors (ii \$100,000 of compensation from the organization from the organ	•	ot lin	nited	to to	thos (_	ted	above) who received mo	ore than			
										Form	990	(2022)

Form 990 (2022) NATIONA
Part VIII Statement of Revenue

			Check if Schedule O contains a response	or note to any lin	e in this Part VIII			
			·	,	(A)	(B)	(C)	(D)
					Total revenue	Related or exempt	Unrelated	Revenue excluded from tax under
						function revenue	business revenue	sections 512 - 514
SS	1	_	Federated campaigns 1a					
Contributions, Gifts, Grants and Other Similar Amounts				111,779.				
9 5			Membership dues 1b 1c					
ffs,			Related organizations 1d					
ig ig								
ons,			ÿ \ / 					
utic		T	All other contributions, gifts, grants, and	603 033				
ĕ			similar amounts not included above 1f	603,033.				
ont		_	Noncash contributions included in lines 1a-1f		71/ 012			
O g		n	Total. Add lines 1a-1f	D	714,812.			
			COMPEDENCE INCOME	Business Code	201 705	201 705		
<u>c</u> e	2		CONFERENCE INCOME	611710	201,705.	201,705.		
Program Service Revenue			TRAINING REVENUE	611710	22,708.	22,708.		
ı S.		С	CONSULTING INCOME	611710	17,553.	17,553.		
ran 3ev		d						
og F		е						
Ē			All other program service revenue					
		g	Total. Add lines 2a-2f		241,966.			
	3		Investment income (including dividends, inter	est, and				
			other similar amounts)		19,553.			19,553.
	4		Income from investment of tax-exempt bond	proceeds				
	5		Royalties					
			(i) Real	(ii) Personal				
	6	а	Gross rents 6a					
		b	Less: rental expenses 6b					
		С	Rental income or (loss) 6c					
		d	Net rental income or (loss)					
	7	а	Gross amount from sales of (i) Securities	(ii) Other				
			assets other than inventory 7a 392,006	•				
		b	Less: cost or other basis					
e			and sales expenses					
len		С	Gain or (loss) 7c -19,657					
Re			Net gain or (loss)		-19,657.	-19,657.		
her Revenue	8		Gross income from fundraising events (not					
퉏			including \$ of					
			contributions reported on line 1c). See					
			Part IV, line 18	a				
		b	Less: direct expenses	ь				
			Net income or (loss) from fundraising events					
			Gross income from gaming activities. See					
			Part IV, line 19	a				
		b	Less: direct expenses 9					
			Net income or (loss) from gaming activities	-				
			Gross sales of inventory, less returns					
		_	and allowances 10)a				
		h	Less: cost of goods sold 10					
			Net income or (loss) from sales of inventory					
			the state of the s	Business Code				
sno	11	а						
neo	••	b						
Miscellaneous Revenue		c						
Sce			All other revenue					
Σ			Total. Add lines 11a-11d					
	12		Total revenue. See instructions		956,674.	222,309.	0.	19,553.
	14		Term referred. Coo monuciono			,		,

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) Check if Schedule O contains a response or note to any line in this Part IX (**D**) Fundraising (C) Management and general expenses Do not include amounts reported on lines 6b. Program service expenses Total expenses 7b, 8b, 9b, and 10b of Part VIII. expenses Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 Grants and other assistance to domestic individuals. See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 427,077. 312,641. 74,318. 40,118. Other salaries and wages 7 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) 61,067. 14,517. 83,420. 7,836. Other employee benefits 9 10 Payroll taxes Fees for services (nonemployees): Management Legal 48,855. 48,855. Accounting Lobbying Professional fundraising services. See Part IV, line 17 Investment management fees Other. (If line 11g amount exceeds 10% of line 25, 76,845. 21,309. 98,253 99. column (A), amount, list line 11g expenses on Sch O.) 11,276. 11,276. Advertising and promotion 12 Office expenses 13 Information technology 14 15 Royalties 7,650. 7,650. 16 Occupancy 30,103. 21,522. 8,576. 5. 17 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 117,163. 113,790. 3,373. Conferences, conventions, and meetings 19 20 Payments to affiliates 21 44,491. 44,491. Depreciation, depletion, and amortization 22 12,817. 12,817. 23 Other expenses. Itemize expenses not covered 24 above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.) 169,851. 169,851. INCOME TAXES 32,704. INDEPENDENT CONTRACTOR 32,039. 665. 11,244. 15,601. 4,357. BANK FEES 10,051. 12,742. 2,691. d DUES AND SUBSCRIPTIONS 54,516. 165,669. -132,691. 21,538. All other expenses 1,166,519. 801,897. 294,361. 70,261. Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)

Form 990 (2022)

Part X | Balance Sheet

τx	Balance Sheet					
	Check if Schedule O contains a response or note	to any	line in this Part X			
				(A) Beginning of year		(B) End of year
1	Cash - non-interest-bearing			527,949.	1	310,764
2				181,893.	2	217,660
3			49,500.	3	18,668	
4			1,697.	4	2,000	
5						
	trustee, key employee, creator or founder, substan	ontributor, or 35%				
	controlled entity or family member of any of these	perso	ons		5	
6	Loans and other receivables from other disqualifie	d per	sons (as defined			
	under section 4958(f)(1)), and persons described in	ion 4958(c)(3)(B)		6		
7	Notes and loans receivable, net				7	
8	Inventories for sale or use				8	
9	Prepaid expenses and deferred charges			25,647.	9	47,656
10a						
	basis. Complete Part VI of Schedule D	10a	1,365,957.			
b	Less: accumulated depreciation	10b	1,189,839.		1,145,348 525,398	
11		527,969.	11	525,398		
12			12			
13			13			
14			14			
15	Other assets. See Part IV, line 11		15	0.055.404		
16						2,267,494
17			1	136,071.		69,566
		040 104		270 264		
		240,194.		279,364		
			1			
	•				21	
22						
			: Г			
	. ,		· F			
		-			24	
25						
		-	·		25	
26				376 265		348,930
20				370,203.	20	340,330
	_	V IICI C				
27				2.009.031.	27	1,724,683
						193,881
		, 00				
29	· · · · · · · · · · · · · · · · · · ·				29	
	The second secon			0 100 000		1 010 ECA
32	Total net assets or fund balances			2,128,229.	32	1,918,564
	1 2 3 4 5 5 6 7 8 9 10a b 11 12 13 14 15 16	Check if Schedule O contains a response or note 1	Check if Schedule O contains a response or note to any Check if Schedule O contains a response or note to any Cash - non-interest-bearing Savings and temporary cash investments Pledges and grants receivable, net Accounts receivable, net Loans and other receivables from any current or former trustee, key employee, creator or founder, substantial or controlled entity or family member of any of these persons and other receivables from other disqualified persunder section 4958(f)(1)), and persons described in sect Notes and loans receivable, net Inventories for sale or use Prepaid expenses and deferred charges Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D Less: accumulated depreciation Investments - publicly traded securities Investments - other securities. See Part IV, line 11 Intangible assets Other assets. See Part IV, line 11 Total assets. Add lines 1 through 15 (must equal line 3 Accounts payable and accrued expenses Grants payable Deferred revenue Tax-exempt bond liabilities Escrow or custodial account liability. Complete Part IV controlled entity or family member of any of these persons of these persons and other payables to any current or former office trustee, key employee, creator or founder, substantial controlled entity or family member of any of these persons of the parties, and other liabilities not included on lines 17-24). of Schedule D Total liabilities. Add lines 17 through 25 Organizations that follow FASB ASC 958, check here and complete lines 27, 28, 32, and 33. Net assets with donor restrictions Organizations that do not follow FASB ASC 958, check and complete lines 29 through 33. Paid-in or capital surplus, or land, building, or equipmental paid-in or capital surplus, or land, building, or equipmental paid-in or capital surplus, or land, building, or equipmental paid-in or capital surplus, or land, building, or equipmental paid-in or capital surplus, or land, building, or equipmental paid-in or capital surplus, or land, building, o	Check if Schedule O contains a response or note to any line in this Part X Cash - non-interest-bearing	Check if Schedule O contains a response or note to any line in this Part X (A) Beginning of year 1	Check if Schedule O contains a response or note to any line in this Part X

Form **990** (2022)

Pa	rt XI Reconciliation of Net Assets							
	Check if Schedule O contains a response or note to any line in this Part XI				X			
1	Total revenue (must equal Part VIII, column (A), line 12)	1		6,6				
2	Total expenses (must equal Part IX, column (A), line 25)	2	1,16					
3	Revenue less expenses. Subtract line 2 from line 1	3	-20	9,8	45.			
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	2,12	8,2	29.			
5	Net unrealized gains (losses) on investments	5		4,2	32.			
6								
7	Investment expenses	7	-	4,0	52.			
8	Prior period adjustments	8						
9	Other changes in net assets or fund balances (explain on Schedule O)	9	-14	2,3	46.			
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,							
	column (B))	10	1,91	8,5	64.			
Pa	rt XII Financial Statements and Reporting							
	Check if Schedule O contains a response or note to any line in this Part XII							
				Yes	No			
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		_					
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	Ο.						
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X			
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a						
	separate basis, consolidated basis, or both:							
	Separate basis Consolidated basis Both consolidated and separate basis							
b	Were the organization's financial statements audited by an independent accountant?		2b	X				
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,						
	consolidated basis, or both:							
	X Separate basis Consolidated basis Both consolidated and separate basis							
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,						
	review, or compilation of its financial statements and selection of an independent accountant?		2c		X			
	If the organization changed either its oversight process or selection process during the tax year, explain on School	edule O.						
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the							
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?		3a		X			
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ed audit						
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b					
			Form	990	(2022)			

232012 12-13-22

SCHEDULE A

(Form 990)

<u>Total</u>

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

Employer identification number

Name of the organization

NATIONAL COUNCIL FOR ADOPTION 75-17												
Pa	rt I	Reason for Public (Charity Status.	(All organizations must c	omplete th	nis part.) S	ee instruction	S.				
The	organ	ization is not a private found										
1	\bigcap	A church, convention of ch					D(A)(i).					
2	一	A school described in sect					- X X-7-					
3	一	A hospital or a cooperative		•)(b)(1)(A)(ii	ii).					
4	Ħ	A medical research organiz					•	Viii). Enter	the hospital's name.			
•	ш	city, and state:	anon operated in ee.	nganionon mana moopha.		000110	() () () (,,,e.	and mospital o maine,			
5		•	or the benefit of a co	llege or university owned	or operat	ed by a go	vernmental u	nit describe	ed in			
J	ш	An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.)										
6		A federal, state, or local gov		nontal unit described in	soction 1	70/hV/1V/AV	(4)					
7	H	An organization that norma						o gonoral r	oublic described in			
•		section 170(b)(1)(A)(vi). (C		Titiai part of its support if	om a gove	minental	unit or monn ti	ie general į	public described in			
8		A community trust describe		(1)(A)(vi) (Complete Part	+ II \							
9	H					ad in aanii	ination with a	land grant	collogo			
9	ш	An agricultural research org				_		-	-			
		or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university:										
10	X	An organization that norma	ally receives (1) more	than 22 1/20/ of its supp	ort from o	ontribution	as momborob	in food, and	d aroos rossints from			
10			•					-	•			
		activities related to its exen										
		income and unrelated busin		(less section 511 tax) iro	iii busiiles	sses acqui	red by the org	jai iizalioi i a	arter June 30, 1975.			
11		See section 509(a)(2). (Col		ivaly to toot for a plain and	iotu Coo	aaatian E(20/6//4/					
	H	An organization organized a	•	•	•				numaces of one or			
12		An organization organized a	•	•	-			•	•			
		more publicly supported or	-						Sheck the box on			
		lines 12a through 12d that	• •			-		-				
а			· · · · · · · · · · · · · · · · · · ·	·	•	-						
		the supported organization			majority c	or the direc	tors or truste	es of the su	apporting			
		organization. You must o						- (-)				
b			•				_		-			
		control or management o			ame perso	ns tnat co	ntroi or mana	ge tne supp	οοπεα			
		organization(s). You mus	-									
С								ly integrate	ed with,			
		its supported organization		•								
d								-				
		that is not functionally int	-		•		-	an attentiv	veness			
		requirement (see instructi	•	•	•							
е		☐ Check this box if the orga					Type I, Type	II, Type III				
_		functionally integrated, or		nally integrated supporting	ng organiz	ation.						
		er the number of supported o	•									
<u>g</u>		vide the following information (i) Name of supported	n about the supporte	d organization(s). (iii) Type of organization		anization listed	(v) Amount of	monetary	(vi) Amount of other			
		organization	(,	(described on lines 1-10		ing document?	support (see in	•	support (see instructions)			
				above (see instructions))	Yes	No		<u> </u>	,			
_												
_												
_												
			i	i .		1	i .		i e			

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						
Sec	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities,	etc. (see instruction	ons)			12	
13	First 5 years. If the Form 990 is for the	ne organization's fi	rst, second, third,	fourth, or fifth tax	year as a section 5	01(c)(3)	
	organization, check this box and stop						
Sec	ction C. Computation of Publi	c Support Per	centage				
14	Public support percentage for 2022 (I	ine 6, column (f), d	livided by line 11,	column (f))		14	%
	Public support percentage from 2021					15	%
16a	33 1/3 % support test - 2022. If the o	organization did no	ot check the box o	n line 13, and line	14 is 33 1/3% or m	ore, check this bo	x and
	stop here. The organization qualifies		-				
b	33 1/3% support test - 2021. If the	-			line 15 is 33 1/3%	or more, check th	is box
	and stop here. The organization qual	•					
17a	10% -facts-and-circumstances test						
	and if the organization meets the fact				*	VI how the organiz	zation
	meets the facts-and-circumstances te	-	•		-		
b	10% -facts-and-circumstances test	-					10% or
	more, and if the organization meets the				-		
	organization meets the facts-and-circu		-		•		
18	Private foundation. If the organization	n did not check a	box on line 13, 16	a, 16b, 17a, or 17b	o, check this box a		
						Schodulo A	(Form 990) 2022

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	ction A. Public Support	elow, please comp	nete Part II.)				_
	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
	Gifts, grants, contributions, and		, ,	, ,	. ,	,	. ,
	membership fees received. (Do not						
	include any "unusual grants.")	1087116.	775,137.	704,447.	762,213.	714,812.	4043725.
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to						
	or expended on its behalf	229,229.	256,292.	101,107.	136,535.	223,438.	946,601.
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5	1316345.	1031429.	805,554.	898,748.	938,250.	4990326.
78	Amounts included on lines 1, 2, and 3 received from disqualified persons						0.
t	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						0.
c	: Add lines 7a and 7b						0.
8	Public support. (Subtract line 7c from line 6.)						4990326.
Sec	ction B. Total Support				Г		
	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties,	1316345.	1031429. 147,073.	805,554. 149,282.	898,748. 40,679.	938,250.	4990326. 502,802.
t	and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	140,213.	147,073.	149,202.	40,073.	19,333.	302,002.
,	Add lines 10a and 10b	146,215.	147,073.	149,282.	40,679.	19,553.	502,802.
	Net income from unrelated business activities not included on line 10b, whether or not the business is		227,70700	119 / 1010		25 7 5 5 5 7	-
12	regularly carried on Other income. Do not include gain				506,407.		506,407.
	or loss from the sale of capital	63,222.	65,223.	55,156.	32,854.	17,553.	234,008.
13	assets (Explain in Part VI.) Total support. (Add lines 9, 10c, 11, and 12.)	1525782.	1243725.	1009992.	1478688.	975,356.	6233543.
	First 5 years. If the Form 990 is for th						
	check this box and stop here						
Sec	ction C. Computation of Publi	c Support Per	centage				
15	Public support percentage for 2022 (I	ine 8, column (f), d	ivided by line 13, c	olumn (f))		15	80.06 %
	Public support percentage from 2021					16	82.18 %
	ction D. Computation of Inves						0.07
	Investment income percentage for 20					17	8.07 %
	Investment income percentage from					18	8.13 %
198	33 1/3% support tests - 2022. If the more than 33 1/3%, check this box ar						/ is not
k	33 1/3% support tests - 2021. If the						
	line 18 is not more than 33 1/3%, che	ck this box and st	op here. The orga	nization qualifies a	s a publicly suppo	rted organization	
20	Private foundation. If the organization	n did not check a l	box on line 14, 19a	a, or 19b, check th	is box and see ins	tructions	

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes." answer lines 3b and 3c below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? |f "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes." answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes." provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes." complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in Part VI.
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes." provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - b Did the organization have any excess business holdings in the tax year? (Use Schedule C. Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
_		
За		
3b		
Зс		
4a		
4b		
4c		
F		
5a		
5b		
5c		
50		
6		
7		
8		
9a		
01		
9b		
0-		
9c		
10a		
104		
10b		
	n 990)	2022

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Par	TIV Supporting Organizations (continued)			
	_		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
800	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
	Г		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
	r		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1 a	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see inst	truction	s).	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.	3b		

Schedule	Δ	(Form	990)	2022

5

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see

5

6

Income tax imposed in prior year

instructions).

emergency temporary reduction (see instructions)

Distributable Amount. Subtract line 5 from line 4, unless subject to

Schedule A (Form 990) 2022

e Excess from 2022

Schedule B

(Form 990)

Schedule of Contributors Attach to Form 990 or Form 990-PF.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

Go to www.irs.gov/Form990 for the latest information.

Employer identification number

Ŋ	NATIONAL COUNCIL FOR ADOPTION 75-172167								
Organization type (check	panization type (check one):								
Filers of:	Section:								
Form 990 or 990-EZ	$\boxed{\textbf{X}}$ 501(c)(3) (enter number) organization								
	4947(a)(1) nonexempt charitable trust not treated as a private foundation								
	527 political organization								
Form 990-PF	501(c)(3) exempt private foundation								
	4947(a)(1) nonexempt charitable trust treated as a private foundation								
	501(c)(3) taxable private foundation								
• •	n is covered by the General Rule or a Special Rule. (c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Ru	ule. See instructions.							
General Rule									
For an organizat	ion filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totalin ny one contributor. Complete Parts I and II. See instructions for determining a contributor								
Special Rules									
sections 509(a)(⁻ contributor, duri	tion described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support 1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, ar ng the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) EZ, line 1. Complete Parts I and II.	nd that received from any one							
contributor, duri literary, or educa	tion described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from ng the year, total contributions of more than \$1,000 exclusively for religious, charitable, so ational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (a) instead of the contributor name and address), II, and III.	cientific,							
year, contributio is checked, ente purpose. Don't c	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year\$								
-	that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Fig. 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF	•							

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

that it doesn't meet the filing requirements of Schedule B (Form 990).

Schedule B (Form 990) (2022)

Schedule B (Form 990) (2022) Page

Name of organization Employer identification number

NATIONAL COUNCIL FOR ADOPTION

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	ADOPTION IS AN OPTION 1017 POTOMAC DRIVE HOUSTON, TX 77057	\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	AKIN GUMP STRAUSS HAUER & FELD LLP 2001 K ST NW, WASHINGTON WASHINGTON, DC 20006	\$10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3	AMERICA'S CHRISTIAN CREDIT UNION 2100 E. ROUTE 66, SUITE 100 GLENDORA, CA 91740	\$10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4	ANDREA AND DAN VAVONESE 9301 SCHUBERT COURT VIENNA, VA 22182	\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5	DAVE THOMAS FOUNDATION FOR ADOPTION 4900 TUTTLE CROSSING BLVD. DUBLIN, OH 43016	\$30,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
223452 11-18	DOROTHY G BENDER FOUNDATION 2838 MCGILL TERRACE NW WASHINGTON, DC 20008-2748	\$5,000.	Person X Payroll

Schedule B (Form 990) (2022)

Name of organization Employer identification number

NATIONAL COUNCIL FOR ADOPTION

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7	GIFT OF ADOPTION 1200 SHERMER ROAD NORTHBROOK, IL 60062	\$10,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8	GLADNEY CENTER FOR ADOPTION 6300 JOHN RYAN DRIVE FORT WORTH, TX 76132-4122	\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9	GREGORY AND JANE CASTANIAS 11302 WALNUT CREEK COURT OAKTON, VA 22124	\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
10	HILDA & PRESTON DAVIS FOUNDATION 44604 WELLSBORO DRIVE ASHBURN, VA 20147	\$\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
11_	HOLT INTERNATIONAL 1195 CITY VIEW ST EUGENE, OR 97402-6700	\$13,550.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
12	NORTHROP GRUMMAN CHARITY TRUST 2980 FAIRVIEW PARK DRIVE FALLS CHURCH, VA 22042	\$5,000.	Person X Payroll

Schedule B (Form 990) (2022) Page **2**

Name of organization

Employer identification number

NATIONAL COUNCIL FOR ADOPTION

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
13	WAYNE SHARP 4121 N. RIVER STREET MCLEAN, VA 22101-5818	\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
14	THE CHURCH OF JESUS CHRIST OF LATTER DAY SAINTS FOUNDATION 1450 N. UNIVERSITY AVE. PROVO, UT 84604	\$ 15,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
15_	MAX AND VICTORIA DREYFUS FOUNDATOIN 2233 WISCONSIN AVENUE NW, SUITE 414 WASHINGTON, DC 20007	\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
16	MCCAUSLAND FOUNDATION PO BOX 274 LAFAYETTE HILL, PA 19444	\$10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
17	WILLIAM E. SIMON FOUNDATION 140 E 45TH ST. NEW YORK, NY 10017	\$ <u>150,000</u> .	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
18_	BRAVELOVE INC. 2122 KIDWELL ST. #204 DALLAS, TX 75214	\$ 47,953.	Person X Payroll
223/52 11-15		•	Schedule B (Form 990) (2022)

Schedule B (Form 990) (2022)

Name of organization

Employer identification number

NATIONAL COUNCIL FOR ADOPTION

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
19	ARC FERTILITY 20195 STEVENS CREEK BLVD #220 CUPERTINO, CA 95014	\$35,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
20	THE FATHER'S TABLE FOUNDATION PO BOX 1509 SANFORD, FL 32772	\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
21	MICHELE JACKSON AND WAYNE DEVYEDT 9910 CUMBERLAND RD. FISHERS, IN 46037-9216	\$8,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
22	THE MORGRIDGE FAMILY FOUNDATION 4242 E. AMHERST AVE. DENVER, CO 80222	\$55,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number

NATIONAL COUNCIL FOR ADOPTION

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if a	dditional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	Cabactula P. (Farra 000) (0000)

Page 4 Schedule B (Form 990) (2022) Name of organization **Employer identification number** NATIONAL COUNCIL FOR ADOPTION 75-1721671 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) \$ Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE C

Political Campaign and Lobbying Activities (Form 990)

For Organizations Exempt From Income Tax Under section 501(c) and section 527 Complete if the organization is described below. Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

	Section 501(c)(4), (5), or (6) organizat	ions: Complete Part III.		<u>, </u>	
Nam	e of organization			Em	oloyer identification number
	NATIONA	L COUNCIL FOR AD	OPTION		75-1721671
Pa	rt I-A Complete if the org	anization is exempt und	ler section 501(c)	or is a section 527 o	rganization.
2	Provide a description of the organiz Political campaign activity expendit Volunteer hours for political campai	ures			
Pa	rt I-B Complete if the org	anization is exempt und	ler section 501(c)(3).	
	Enter the amount of any excise tax			-	\$
2	Enter the amount of any excise tax	incurred by organization manag	ers under section 4955	;	\$
3	If the organization incurred a sectio	n 4955 tax, did it file Form 4720	for this year?		Yes No
4a	Was a correction made?				Yes No
	If "Yes," describe in Part IV.				
Pa	rt I-C Complete if the org	anization is exempt und	ler section 501(c),	except section 501(c)(3).
	Enter the amount directly expended	, , ,	·		\$
	Enter the amount of the filing organ		-		
	exempt function activities				\$
	Total exempt function expenditures			•	
	line 17b				
	Did the filing organization file Form				
	Enter the names, addresses and en made payments. For each organizar		•		
	contributions received that were pro-	•			•
	political action committee (PAC). If			· ·	gg
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-	contributions received and

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990) 2022

LHA

232041 11-08-22

Sch	edule C (Form 990) 2022 NATIO	NAL	COUNCIL	FOR	ADOPTION	75-1	721671	Page 2
Pa	rt II-A Complete if the organization section 501(h)).	n is e	exempt unde	er sec	tion 501(c)(3) and fil	ed Form 5768 (ele	ction und	er
	Check if the filing organization belone expenses, and share of exces Check if the filing organization check	s lobby	ying expenditur	es).		d group member's name	e, address, E	IN,
	Limits on Lobl (The term "expenditures" m	bying E	Expenditures			(a) Filing organization's totals	(b) Affiliate tota	
1a	Total lobbying expenditures to influence pub	lic opin	nion (grassroots	lobbyin	g)	4,303.		
b	Total lobbying expenditures to influence a leg	gislative	e body (direct lo	bbying)				
c	Total lobbying expenditures (add lines 1a and	d 1b)				4,303.		
c	Other exempt purpose expenditures					939,940.		
e	Total exempt purpose expenditures (add line	s 1c ar	nd 1d)			944,243.		
f	Lobbying nontaxable amount. Enter the amo					166,636.		
	If the amount on line 1e, column (a) or (b) is:	Th	e lobbying non	taxable	amount is:			
	Not over \$500,000	209	% of the amoun	t on line	e 1e.			
	Over \$500,000 but not over \$1,000,000	\$10	00,000 plus 159	% of the	excess over \$500,000.			
	Over \$1,000,000 but not over \$1,500,000	\$1 ⁻	75,000 plus 109	% of the	excess over \$1,000,000.			
	Over \$1,500,000 but not over \$17,000,000	\$2	25,000 plus 5%	of the e	excess over \$1,500,000.			
	Over \$17,000,000	\$1,	,000,000.					
	Grassroots nontaxable amount (enter 25% of	line 1f	7)			41,659.		
h	Subtract line 1g from line 1a. If zero or less, e	enter -0)-			0.		
i	Subtract line 1f from line 1c. If zero or less, e	nter -0-				0.		
j	If there is an amount other than zero on either	er line 1	h or line 1i, did	the orga	anization file Form 4720	_		
	reporting section 4911 tax for this year?						Yes	No
	(Some organizations that made Sec	a secti	ion 501(h) elect	tion do	nder Section 501(h) not have to complete all or lines 2a through 2f.)	of the five columns be	elow.	
	Lobi	hvina E	Evnandituras D	urina 4	-Vear Averaging Period			

Lobbying Expenditures During 4-Year Averaging Period								
Calendar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) Total			
2a Lobbying nontaxable amount	186,930.	44,060.	119,771.	166,636.	517,397.			
b Lobbying ceiling amount (150% of line 2a, column(e))					776,096.			
c Total lobbying expenditures	9,364.	2,396.	5,117.	4,303.	21,180.			
d Grassroots nontaxable amount	46,733.	36,866.	29,943.	41,659.	155,201.			
e Grassroots ceiling amount (150% of line 2d, column (e))					232,802.			
f Grassroots lobbying expenditures	9,364.	2,396.	5,117.	4,303.	21,180.			

Schedule C (Form 990) 2022

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For ϵ	each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description	(a)		(b)	
	e lobbying activity.	Yes	No	Amo	ount
1	During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:				
b	Volunteers? Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?				
	Media advertisements?				
	Mailings to members, legislators, or the public?				
	Publications, or published or broadcast statements?				
	Grants to other organizations for lobbying purposes?				
9					
n	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?				
	Other activities?				
	Total. Add lines 1c through 1i				
	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?				
	If "Yes," enter the amount of any tax incurred under section 4912 If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
	• • •				
	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? † III-A Complete if the organization is exempt under section 501(c)(4), section	n 501(c)(5).	or sec	tion	
	501(c)(6).				
				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?				
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		2		
3	Did the organization agree to carry over lobbying and political campaign activity expenditures from the till-B Complete if the organization is exempt under section 501(c)(4), section		3	1	
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."				3, is
1	Dues, assessments and similar amounts from members		1		
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic expenses for which the section 527(f) tax was paid).	cal			
а	Current year		2a		
	Carryover from last year		2b		
С	Total		2c		
3	4		3		
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exc	ess			
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and p				
	expenditures next year?		4		
5	Taxable amount of lobbying and political expenditures. See instructions		5		
Par	t IV Supplemental Information				
	ide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group uctions); and Part II-B, line 1. Also, complete this part for any additional information.	list); Part II-A, I	ines 1 a	nd 2 (See	

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements
Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

NATIONAL COUNCIL FOR ADOPTION

Employer identification number 75-1721671

Par			or Accounts. Complete if the
	organization answered "Yes" on Form 990, Part IV, lir	(a) Donor advised funds	(b) Funds and other accounts
4	Total number at and of year	(a) Donor advised failus	(b) i dilas ana otner accounts
1 2	Total number at end of year		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor advis	sed funds
Ū	are the organization's property, subject to the organization's	-	
6	Did the organization inform all grantees, donors, and donor a		
_	for charitable purposes and not for the benefit of the donor of		
Par			
1	Purpose(s) of conservation easements held by the organizati	on (check all that apply).	
	Preservation of land for public use (for example, recrea	ation or education) Preservation o	f a historically important land area
	Protection of natural habitat	Preservation of	f a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a quali	fied conservation contribution in the form	
	day of the tax year.		Held at the End of the Tax Year
	Total number of conservation easements		2a
	Number of conservation easements on a certified historic str		2c
d	Number of conservation easements included in (c) acquired a		
_	historic structure listed in the National Register		
3	Number of conservation easements modified, transferred, re	leased, extinguished, or terminated by the	e organization during the tax
	year		
4	Number of states where property subject to conservation eas		
5	Does the organization have a written policy regarding the per violations, and enforcement of the conservation easements in		
6	Staff and volunteer hours devoted to monitoring, inspecting,		
Ū	ctan and relations made develop to memoring, inspecting,	Thanking of Violations, and officially con-	oor valien easements daring the year
7	Amount of expenses incurred in monitoring, inspecting, hand	dling of violations, and enforcing conserva	ation easements during the year
	3, 1 3,	3	3
8	Does each conservation easement reported on line 2(d) above	ve satisfy the requirements of section 170	(h)(4)(B)(i)
9	In Part XIII, describe how the organization reports conservati		
	balance sheet, and include, if applicable, the text of the footr	note to the organization's financial statem	ents that describes the
	organization's accounting for conservation easements.		
Par	t III Organizations Maintaining Collections of		ther Similar Assets.
	Complete if the organization answered "Yes" on Form	n 990, Part IV, line 8.	
1a	If the organization elected, as permitted under FASB ASC 95	58, not to report in its revenue statement a	and balance sheet works
	of art, historical treasures, or other similar assets held for pul	blic exhibition, education, or research in f	urtherance of public
	service, provide in Part XIII the text of the footnote to its final	ncial statements that describes these iten	ns.
b	If the organization elected, as permitted under FASB ASC 95	· ·	
	art, historical treasures, or other similar assets held for public	e exhibition, education, or research in furt	herance of public service,
	provide the following amounts relating to these items:		
	(i) Revenue included on Form 990, Part VIII, line 1		
2	If the organization received or held works of art, historical tre		al gain, provide
	the following amounts required to be reported under FASB A		•
	Revenue included on Form 990, Part VIII, line 1		
	Assets included in Form 990, Part X		
LHA	For Paperwork Reduction Act Notice, see the Instructions	5 IUI FUIII 99U.	Schedule D (Form 990) 2022

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Par	t III Organizations Maintaining Co					r Other S	Similar Ass	sets (continu	
	•							•	iea)
3	Using the organization's acquisition, accession	i, and other record	s, cneck	any of the	following that	make sign	illicant use of	Its	
	collection items (check all that apply):		. —.						
a	Public exhibition	d			hange progra				
b	Scholarly research	е	• [(Other					
С	Preservation for future generations								
4	Provide a description of the organization's colle							Part XIII.	
5	During the year, did the organization solicit or r								
_	to be sold to raise funds rather than to be main								No
Par	t IV Escrow and Custodial Arrange		ete if the	organizatio	n answered '	"Yes" on Fo	orm 990, Par	IV, line 9, or	
	reported an amount on Form 990, Part								
1a	Is the organization an agent, trustee, custodiar	or other intermed	iary for c	ontribution	s or other ass	sets not inc	cluded		
	on Form 990, Part X?							Yes	No
b	If "Yes," explain the arrangement in Part XIII ar	nd complete the fol	llowing ta	able:					
								Amount	
С	Beginning balance						1c		
	Additions during the year						1d		
	Distributions during the year						1e		
f	Ending balance						1f		
2a	Did the organization include an amount on For						?	. Yes	☐ No
b	If "Yes," explain the arrangement in Part XIII. C								
Par	t V Endowment Funds. Complete if t	he organization an	swered '	"Yes" on Fo	rm 990, Part	IV, line 10.			
		(a) Current year	(b) P	rior year	(c) Two yea	rs back (d	i) Three years b	oack (e) Four	years back
1a	Beginning of year balance								
	Contributions								
	Net investment earnings, gains, and losses								
	Grants or scholarships								
	Other expenditures for facilities								
•	and programs								
f	Administrative expenses								
g g	End of year balance								
2	Provide the estimated percentage of the currer	nt vear end halance	L a (line 1a	column (a	// pelq sc.	I		·	
	Board designated or quasi-endowment	•	% (iiiie ig	, coluitiii (a	I) Held as.				
a		%							
b									
С									
0-	The percentages on lines 2a, 2b, and 2c should	•	.4:						
за	Are there endowment funds not in the possess	sion of the organiza	ation that	are neid ar	ia administer	rea for the		[-	Yes No
	organization by:								162 140
	(i) Unrelated organizations							3a(i)	_
	(ii) Related organizations							3a(ii)	
b	If "Yes" on line 3a(ii), are the related organization							3b	
Do:	Describe in Part XIII the intended uses of the o		wment fu	unds.					
Fai			Dort IV	lina 11a C		Dort V lin	. 10		
	Complete if the organization answered							T	
	Description of property	(a) Cost or o			or other		umulated	(d) Book	value
		basis (investr	nent)		(other)	depre	eciation		
	Land				0,906.				,906.
	Buildings			45	3,938.		<u> 17,495.</u>	436	,443.
	Leasehold improvements								
d	Equipment				5,128.		4,115.	11	,013.
	Other			21	5,985.	19	98,999.	16	,986.
Total	. Add lines 1a through 1e. (Column (d) must equ	ual Form 990. Part	X. colum	n (B). line 1	0c.)			1,145	,348.

Schedule D (Form 990) 2022

Schedule D (Form 990) 2022 NATIONAL COUPart VII Investments - Other Securities.	NCIL FOR ADO	PTION 7	5-1721671 Page
Complete if the organization answered "Yes" o	n Form 990, Part IV, line	11b. See Form 990, Part X, line 12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or e	nd-of-year market value
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes" o	n Form 990, Part IV, line	11c. See Form 990, Part X, line 13.	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or e	nd-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets.			
Complete if the organization answered "Yes" o	n Form 990, Part IV, line	11d. See Form 990, Part X, line 15.	
(a) D	Description		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
<u>(6)</u>			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line	15.)		
Part X Other Liabilities.			
Complete if the organization answered "Yes" o	n Form 990, Part IV, line	11e or 11f. See Form 990, Part X, line 2	25.
1. (a) Description of liability			(b) Book value
(1) Federal income taxes			
(2)			
(3)			
(4)			

(8) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the

organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2022

X

(5) (6) (7)

Pa	rt XI	Reconciliation of Revenue per Audited Financial State	ements With F	Revenue per Re	turn.	
		Complete if the organization answered "Yes" on Form 990, Part IV, line	e 12a.			
1	Total r	evenue, gains, and other support per audited financial statements			1	1,099,200.
2	Amou	nts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net ur	realized gains (losses) on investments	2a	4,232.		
b	Donat	ed services and use of facilities	2b	142,346.		
С	Recov	eries of prior year grants	2c			
d	Other	(Describe in Part XIII.)	2d			
е	Add lir	nes 2a through 2d			2e	146,578.
3	Subtra	ct line 2e from line 1			3	952,622.
4		nts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Invest	ment expenses not included on Form 990, Part VIII, line 7b	4a	4,052.		
b	Other	(Describe in Part XIII.)	4b			
С	Add lir	nes 4a and 4b			4c	4,052.
5	Total r	evenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			5	956,674.
Pa	rt XII	Reconciliation of Expenses per Audited Financial Sta	tements With	Expenses per F	Returr	1.
		Complete if the organization answered "Yes" on Form 990, Part IV, line	e 12a.			
1	Total e	expenses and losses per audited financial statements			1	0.
2		nts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donat	• •	1 1			
b	D.:	ed services and use of facilities	2a			
С	Prior y	• •				
		ed services and use of facilities	2b			
d	Other	ed services and use of facilities ear adjustments	2b 2c			
-	Other Other	ed services and use of facilities ear adjustments losses	2b 2c 2d		2e	0.
-	Other Other Add lir	ed services and use of facilities ear adjustments losses (Describe in Part XIII.)	2b 2c 2d		2e 3	0. 0.
е	Other Other Add lin Subtra Amoun	ed services and use of facilities ear adjustments losses (Describe in Part XIII.) nes 2a through 2d act line 2e from line 1 nts included on Form 990, Part IX, line 25, but not on line 1:	2b 2c 2d			
e 3	Other Other Add lin Subtra Amoun Invest	ed services and use of facilities ear adjustments losses (Describe in Part XIII.) nes 2a through 2d act line 2e from line 1 nts included on Form 990, Part IX, line 25, but not on line 1: ment expenses not included on Form 990, Part VIII, line 7b	2b 2c 2d			
e 3 4	Other Other Add lin Subtra Amoun Invest	ed services and use of facilities ear adjustments losses (Describe in Part XIII.) nes 2a through 2d act line 2e from line 1 nts included on Form 990, Part IX, line 25, but not on line 1:	2b 2c 2d			0.
e 3 4 a b	Other Other Add lin Subtra Amoun Invest Other	ed services and use of facilities ear adjustments losses (Describe in Part XIII.) nes 2a through 2d act line 2e from line 1 nts included on Form 990, Part IX, line 25, but not on line 1: ment expenses not included on Form 990, Part VIII, line 7b (Describe in Part XIII.) nes 4a and 4b	2b 2c 2d 4a 4b			0.
e 3 4 a b c 5	Other Other Add lin Subtra Amoun Invest Other Add lin Total 6	ed services and use of facilities ear adjustments losses (Describe in Part XIII.) nes 2a through 2d act line 2e from line 1 nts included on Form 990, Part IX, line 25, but not on line 1: ment expenses not included on Form 990, Part VIII, line 7b (Describe in Part XIII.)	2b 2c 2d 4a 4b		3	0.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part XI, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

NCFA IS EXEMPT FROM INCOME TAXES UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE, EXCEPT ON THE NET INCOME DERIVED FROM UNRELATED BUSINESS ACTIVITIES. NCFA FOLLOWS THE ACCOUNTING GUIDANCE FOR UNCERTAINTY IN INCOME TAXES, WHICH PRESCRIBES A RECOGNITION THRESHOLD AND MEASUREMENT ATTRIBUTE FOR FINANCIAL STATEMENT RECOGNITION AND MEASUREMENT OF A TAX POSITION TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN AND ALSO PROVIDES GUIDANCE ON VARIOUS RELATED MATTERS SUCH AS DERECOGNITION, INTEREST, PENALTIES AND DISCLOSURES REQUIRED. NCFA RECOGNIZES INTEREST AND PENALTIES, IF ANY, RELATED TO UNRECOGNIZED TAX BENEFITS IN THE APPLICABLE OPERATING EXPENSE ACCOUNT. NCFA BELIEVES THAT IT HAS APPROPRIATE SUPPORT FOR ANY TAX POSITION TAKEN, AND AS SUCH, DOES NOT HAVE ANY UNCERTAIN TAX

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

75-1721671

Department of the Treasury Name of the organization

NATIONAL COUNCIL FOR ADOPTION

Questions Regarding Compensation Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (such as maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? 2 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations X Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: X a Receive a severance payment or change-of-control payment? 4a X **b** Participate in or receive payment from a supplemental nonqualified retirement plan? 4b X c Participate in or receive payment from an equity-based compensation arrangement? 4c If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation 5 contingent on the revenues of: Х a The organization? 5a Х **b** Any related organization? If "Yes" on line 5a or 5b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation 6 contingent on the net earnings of: X a The organization? 6a X **b** Any related organization? 6b If "Yes" on line 6a or 6b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III X 7 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the Х initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III 8 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2022

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		compensation			(C) Retirement and other deferred (D) Nontaxable benefits		(E) Total of columns (B)(i)-(D)	in column (B)
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) RYAN HANLON	(i)	137,784.	0.	0.	0.	28,535.	166,319.	0.
PRESIDENT AND CEO	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i) (ii)							
-	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III Supplemental Information						
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.						

SCHEDULE O (Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2022
Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

NATIONAL COUNCIL FOR ADOPTION

Employer identification number 75-1721671

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
PASSIONATELY COMMITTED TO THE BELIEF THAT EVERY CHILD DESERVES TO
THRIVE IN A NURTURING, PERMANENT FAMILY, NATIONAL COUNCIL FOR
ADOPTION'S MISSION IS TO MEET THE DIVERSE NEEDS OF CHILDREN, EXPECTANT
PARENTS, BIRTH PARENTS, ADOPTED INDIVIDUALS, ADOPTIVE FAMILIES, AND ALL
THOSE TOUCHED BY ADOPTION THROUGH GLOBAL ADVOCACY, EDUCATION, RESEARCH,
LEGISLATIVE ACTION, AND COLLABORATION.
FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
ALL THOSE TOUCHED BY ADOPTION THROUGH GLOBAL ADVOCACY, EDUCATION,
RESEARCH, LEGISLATIVE ACTION, AND COLLABORATION.
FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:
RESEARCH, LEGISLATIVE ACTION, SPAUDLING, GENERAL PROGRAMS
EXPENSES \$ 310,147. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.
FORM 990, PAGE 2, PART III, 4A
EDUCATION AND COMMUNICATION. NCFA'S GLOBAL ADOPTION PROJECT AIMS TO
IMPROVE INTERCOUNTRY ADOPTION AND ADOPTION GLOBALLY THROUGH REGULAR
ENGAGEMENT WITH US AND FOREIGN GOVERNMENTS, COLLABORATION WITH
LIKE-MINDED ORGANIZATIONS AND THROUGH SPECIAL EVENTS SUCH AS HOSTING
DELEGATIONS OF FOREIGN OFFICIALS AND TRAVELING OVERSEAS TO SHARE ABOUT
THE US CULTURE AND EXPERIENCE OF ADOPTION.

Schedule O (Form 990) 2022 Page 2

Name of the organization PATIONAL COUNCIL FOR ADOPTION Employer identification number 75-1721671

FORM 990, PART VI, SECTION B, LINE 11B:

UPON PREPARATION BY AN INDEPENDENT CPA, FORM 990 IS REVIEWED BY THE

DIRECTOR OF OPERATIONS AND CEO BEFORE DISTRIBUTING TO BOARD MEMBERS AND

FILING WITH THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C:

BOARD MEMBERS ARE REQUIRED TO SIGN THE BOARD AGREEMENT ON AN ANNUAL BASIS.

BY SIGNING THE AGREEMENT, BOARD MEMBERS AGREE TO ABSTAIN FROM ANY

VOTE/ACTION THAT MIGHT LEAD TO OR BE PERCEIVED AS A CONFLICT OF INTEREST.

FORM 990, PART VI, SECTION B, LINE 15A:

COMPENSATION IS REVIEWED AND APPROVED BY AN EXECUTIVE COMMITTEE FOR CEO

COMPENSATION AND BY THE CEO FOR KEY EMPLOYEES. COMPARABLE COMPENSATION DATA

(SURVEYS AND SALARY INFO FROM 990'S OF SIMILAR ORGANIZATIONS) IS USED.

DELIBERATION AND DISCUSSION ARE DOCUMENTED.

FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990:

AL,AK,AR,CA,CO,CT,DC,FL,IL,IN,KS,KY,ME,MD,MA,MI,MN,MS,NJ,NM,NY,NC,OH,OK,OR

PA,RI,SC,TN,UT,VA,WA,WV,WI,GA

FORM 990, PART VI, SECTION C, LINE 18:

UPON PREPARATION BY AN INDEPENDENT CPA, FORM 990 IS REVIEWED BY THE

DIRECTOR OF OPERATIONS AND CEO BEFORE DISTRIBUTING TO BOARD MEMBERS AND

FILING WITH THE IRS.

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION CONSIDERS REQUESTS FOR DOCUMENTS WHICH ARE NOT REQUIRED BY
LAW TO BE MADE PUBLIC AND THESE DOCUMENTS ARE AVAILABLE UPON REQUEST

Schedule O (Form 990) 2022	Page 2
Name of the organization NATIONAL COUNCIL FOR ADOPTION	Employer identification number 75-1721671
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:	
DONATED SERVICES	-142,346.